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9	Attorneys for WAYMO LLC	
10	UNITED STATES DISTRICT COURT	
11	NORTHERN DISTRICT OF CALIFORNIA, SAN FRANCISCO DIVISION	
12	WAYMO LLC, Plaintiff,	CASE NO
13	vs. UBER TECHNOLOGIES, INC.;	COMPLAINT
14	OTTOMOTTO LLC; OTTO TRUCKING LLC,	1. VIOLATION OF DEFENSE OF
15	Defendants.	TRADE SECRETS ACT
16		2. VIOLATION OF CALIFORNIA UNIFORM TRADE SECRET ACT
17		3. PATENT INFRINGEMENT
18		4. VIOLATION OF CAL. BUS & PROF. CODE SECTION 17200
19		DEMAND FOR JURY TRIAL
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Plaintiff Waymo LLC ("Waymo"), by and through their attorneys, and for their Complaint against Uber Technologies, Inc. ("Uber"), Ottomotto LLC, and Otto Trucking LLC (together, "Otto") (collectively, "Defendants"), hereby allege as follows:

I. INTRODUCTION

- 1. This is an action for trade secret misappropriation, patent infringement, and unfair competition relating to Waymo's self-driving car technology. Waymo strongly believes in the benefits of fair competition, particularly in a nascent field such as self-driving vehicles. Self-driving cars have the potential to transform mobility for millions of people as well as become a trillion dollar industry. Fair competition spurs new technical innovation, but what has happened here is not fair competition. Instead, Otto and Uber have taken Waymo's intellectual property so that they could avoid incurring the risk, time, and expense of independently developing their own technology. Ultimately, this calculated theft reportedly netted Otto employees over half a billion dollars and allowed Uber to revive a stalled program, all at Waymo's expense.
- 2. Waymo developed its own combination of unique laser systems to provide critical information for the operation of fully self-driving vehicles. Waymo experimented with, and ultimately developed, a number of different cost-effective and high-performing laser sensors known as LiDAR. LiDAR is a laser-based scanning and mapping technology that uses the reflection of laser beams off objects to create a real-time 3D image of the world. When mounted on a vehicle and connected to appropriate software, Waymo's LiDAR sensors enable a vehicle to "see" its surroundings and thereby allow a self-driving vehicle to detect traffic, pedestrians, bicyclists, and any other obstacles a vehicle must be able to see to drive safely. With a 360-degree field of vision, and the ability to see in pitch black, Waymo's LiDAR sensors can actually detect potential hazards that human drivers would miss. With a goal of bringing self-driving cars to the mass market, Waymo has invested tens of millions of dollars and tens of thousands of hours of engineering time to custom-build the most advanced and cost-effective LiDAR sensors in the industry. Thanks in part to this highly advanced LiDAR technology, Waymo became the first company to complete a fully self-driving trip on public roads in a vehicle without a steering wheel



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and foot pedals. Today, Waymo remains the industry's leader in self-driving hardware and software.

- 3. Waymo was recently – and apparently inadvertently – copied on an email from one of its LiDAR component vendors. The email attached machine drawings of what purports to be an Uber LiDAR circuit board. This circuit board bears a striking resemblance to Waymo's own highly confidential and proprietary design and reflects Waymo trade secrets. As this email shows, Otto and Uber are currently building and deploying (or intending to deploy) LiDAR systems (or system components) using Waymo's trade secret designs. This email also shows that Otto and Uber's LiDAR systems infringe multiple LiDAR technology patents awarded to Waymo.
- 4. Waymo has uncovered evidence that Anthony Levandowski, a former manager in Waymo's self-driving car project – now leading the same effort for Uber – downloaded more than 14,000 highly confidential and proprietary files shortly before his resignation. The 14,000 files included a wide range of highly confidential files, including Waymo's LiDAR circuit board designs. Mr. Levandowski took extraordinary efforts to raid Waymo's design server and then conceal his activities. In December 2015, Mr. Levandowski specifically searched for and then installed specialized software onto his company-issued laptop in order to access the server that stores these particular files. Once Mr. Levandowski accessed this server, he downloaded the 14,000 files, representing approximately 9.7 GB of highly confidential data. Then he attached an external drive to the laptop for a period of eight hours. He installed a new operating system that would have the effect of reformatting his laptop, attempting to erase any forensic fingerprints that would show what he did with Waymo's valuable LiDAR designs once they had been downloaded to his computer. After Mr. Levandowski wiped this laptop, he only used it for a few minutes, and then inexplicably never used it again.
- 5. In the months leading to the mass download of files, Mr. Levandowski told colleagues that he had plans to set up a new, self-driving vehicle company. In fact, Mr. Levandowski appears to have taken multiple steps to maximize his profit and set up his own new venture – which eventually became Otto – before leaving Waymo in January 2016. In addition to 28 downloading Waymo's design files and proprietary information, Mr. Levandowski set up a



competing company named "280 Systems" (which later became Otto) before he left, under the pretense that 280 Systems would not compete with Waymo.

- 6. A number of Waymo employees subsequently also left to join Anthony
 Levandowski's new business, downloading additional Waymo trade secrets in the days and hours
 prior to their departure. These secrets included confidential supplier lists, manufacturing details
 and statements of work with highly technical information, all of which reflected the results of
 Waymo's months-long, resource-intensive research into suppliers for highly specialized LiDAR
 sensor components.
- 7. Otto launched publicly in May 2016, and was quickly acquired by Uber in August 2016 for \$680 million. (Notably, Otto announced the acquisition shortly after Mr. Levandowski received his final multi-million dollar compensation payment from Google.) As was widely reported at the time, "one of the keys to this acquisition[] could be the LIDAR system that was developed in-house at Otto."
- 8. Uber's own attempts to develop self-driving cars started earlier in February 2015 with the announcement of a strategic partnership with Carnegie Mellon University and the creation of the Uber Advanced Technologies Center in Pittsburgh. Reports attribute Uber CEO Travis Kalanick's interest in this technology to a ride in a Google, now Waymo, self-driving car. Uber's CEO has described self-driving cars as "existential" to the survival of his company. He told reporters: "the entity that's in first, then rolls out a ride-sharing network that is far cheaper or far higher-quality than Uber's, then Uber is no longer a thing." However, by March 2016 reports surfaced that the partnership between CMU and Uber had "stalled."
- 9. Meanwhile, Waymo had devoted seven years to research and development. It had amassed nearly one and a half million miles of self-driving experience on public roads and billions of miles of test data via simulation. By May 2015, Waymo had also designed and built, from the ground up, the world's first fully self-driving car without a steering wheel and foot pedals. These

¹ Biz Carson, "Travis Kalanick on Uber's bet on self-driving cars: 'I can't be wrong," *Business Insider*, Aug. 18, 2016, *available at* http://www.businessinsider.com/travis-kalanick-interview-on-self-driving-cars-future-driver-jobs-2016-8.



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vehicles were equipped with Waymo's own in-house hardware and sensors, including its uniquely-designed LiDAR.

- 10. Instead of developing their own technology in this new space, Defendants stole Waymo's long-term investments and property. While Waymo developed its custom LiDAR systems with sustained effort over many years, Defendants leveraged stolen information to shortcut the process and purportedly build a comparable LiDAR system in only nine months. As of August 2016, Uber had no in-house solution for LiDAR – despite 18 months with their faltering Carnegie Mellon University effort – and they acquired Otto to get it. By September 2016, Uber represented to regulatory authorities in Nevada that it was no longer using an off-the-shelf, or third-party, LiDAR technology, but rather using an "[i]n-house custom built" LiDAR system. The facts outlined above and elaborated further in this complaint show that Uber's LiDAR technology is actually Waymo's LiDAR technology.
- 11. In light of Defendants' misappropriation and infringement of Waymo's LiDAR technology, Waymo brings this Complaint to prevent any further misuse of its proprietary information, to prevent Defendants from harming Waymo's reputation by misusing its technology, to protect the public's confidence in the safety and reliability of self-driving technology that Waymo has long sought to nurture, and to obtain compensation for its damages and for Defendants' unjust enrichment resulting from their unlawful conduct.

II. **PARTIES**

- 12. Plaintiff Waymo LLC is a subsidiary of Alphabet Inc. with its principal place of business located in Mountain View, California 94043. Waymo is a self-driving technology company with a mission to make it safe and easy for people and things to move around. Waymo LLC owns all of the patents, trade secrets, and confidential information infringed or misappropriated by Defendants.
- Defendant Uber Technologies, Inc. ("Uber") is a Delaware company with its 13. principal place of business at 1455 Market Street, San Francisco, California.

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